

#### **PUBLIC INVITATION**

for participation in the international tender for attraction of strategic investors

#### OJSC "Belgazstroy"

The National Agency of Investment and Privatization of the Republic of Belarus (the "Agency") hereby announces the commencement of the procedure for attraction of strategic investor for the purchase of the state-owned 50.6% share in the capital stock of OJSC "Belgazstroy", a Belarusian pipeline construction and engineering company.

The procedure for attraction of strategic investors is based on the international public tender methodology and has been organized with assistance from the International Bank for Reconstruction and Development (the World Bank) within the framework of the Grant Agreement between the Ministry of Economy of the Republic of Belarus and the International Bank for Reconstruction and Development (Austrian Trust Fund Grant No. TF098603).

The Agency hired the Consortium of Mattig Management Partners GesmbH, CJSC "Alfa Bank" and LLC "Egorov, Puginsky, Afanasiev and Partners" (collectively the "Advisor") as Financial Advisor for preparing and supporting the transaction.

Potential investors are hereby advised as follows:

- Foreign or domestic interested parties that wish to qualify for participation in the tender, alone or as a consortium (where all members of the consortium are jointly and severally liable for the consortium's obligations), must confirm and verify the following:
  - the interested party (or, in the case of a consortium, any member of its consortium) shall have been active for at last three years in the construction or engineering sector or in the production or trading of pipes or other equipment for gas, heat or water transport; and
  - the interested party (or, in the case of a consortium, the members of its consortium on a combined basis) shall have had average annual revenues during the last three fiscal years of at least USD 20 million.
  - Interested parties with an authorized capital of over 50% owned by the Republic of Belarus and/or its administrative-territorial subdivisions shall not be eligible to participate in the Tender.
- 2. Investors that provide initial indications of interest to the address provided in item 5 will be provided with the Instructions to Bidders, including forms of Confidentiality Agreement, Expression of Interest and Investor Certification (together with the Data Room Rules and a short profile of the Company).
- The original Expression of Interest and the qualification materials shall be submitted in a sealed envelope no later than December 18, 2014, 2:00 pm CET at the following address: National Agency of Investment and Privatization, 14 Bersona Street, Minsk, 220030, Republic of Belarus, attn: Mr. Dmitry Rudchenko.
- 4. Information on the Company and relevant forms can be found on the website of the Agency: <a href="https://www.investinbelarus.by">www.investinbelarus.by</a>
- 5. Initial indications of interest and any requests for information or clarification should be addressed to the Advisor of the Agency, as follows: e-mail: <u>belarus@mattig-management.at</u>, tel. +43 1 504 83 98 11, fax +43 1 504 83 98 15, within the timelines indicated in the Instructions to Bidders. Any changes to the terms and conditions of this announcement will be published on the website of the Agency.





#### COMPANY PROFILE: OJSC "BELGAZSTROY"

## INVESTMENT OPPORTUNITY:

The National Agency of Investment and Privatization of the Republic of Belarus considers selling the 50.6% state share in the share capital in Open Joint-Stock Company "Belgazstroy" ("Belgazstroy" or the "Company") to a strategic investor.

Active in Belarus and internationally (Venezuela), Belgazstroy specializes in the construction, engineering and maintenance of gas distribution and transmission pipelines of various diameters (as well as pipelines for district heating and water distribution).

The consortium of Mattig Management Partners, Alfa Bank, and Egorov, Puginsky, Afanasiev and Partners, has been appointed advisor to the National Agency of Investment and Privatization of the Republic of Belarus through an international public tender.

The privatization procedure implemented with the support of World Bank envisages the sale of the 50.6% state stake of the Company equity capital to a strategic investor in line with best international practices.

Tender documentation will be available to investors in September 2013, following which they will be entitled to carry out detailed due diligence reviews at the Company.

#### THE COMPANY:



Full Name	Open Joint-Stock Company "Belgazstroy"		
Industry	Construction, engineering and maintenance		
	of low-pressure and medium-pressure gas pipe-		
	lines, as well as district heating, water and		
	sewage pipe systems; and related services.		
Established	1983		
Transformed into OJSC	1997		
Shareholders:	50.6% state-owned;		
Silarenoruers.	49.4% private (1,608 individuals).		
General Manager	Vladimir Sergeevich Egorov		
Employees	850 (corporate group)		

The Belgazstroy Group, of which OJSC Belgazstroy is the parent company, includes eleven pipeline construction companies located in various regions of Belarus. OJSC Belgazstroy also has a minority (40 %) participation in a joint venture with PDVSA Gas S.A. (Petroleos de Venezuela) for the construction of regional gas pipeline systems in Venezuela.

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#### **MAIN SERVICES:**

The Belgazstroy Group carries out the following principal services:

- Construction of utility pipelines (main area of activity): construction, engineering and maintenance of gas pipelines and gas supply systems, heating systems water supply systems, and sewage systems, including construction, excavation, welding, supplying and laying of leading, intra-urban, village and intra-village utilities.
- Production of pre-insulated steel pipes and fittings: production of pre-insulated pipes used for gas and heat pipelines and mains (pipes made of galvanized steel, copper or high-quality plastic in HDPE concentric pipe with polyurethane foam insulation, equipped with online control systems); production of pre-insulated fittings (bends, tee fittings, fixed points, ball valves, transitions, and final elements).

#### **GROUP COMPANIES**

The Belgazstroy Group includes the following companies:

#### OJSC Belgazstroy

Group holding company responsible for overall strategy, general contracting, international projects (Venezuela), and central holding functions (coordination, controlling, technical assistance and central laboratory).

• **LLC Belgaznaladka** (96.0% subsidiary of OJSC Belgazstroy)

Construction and engineering works at the following units: Unit 1: installation adjustment and testing of heating boiler plants and related equipment (the city of Minsk); Unit 2: adjustment and testing of industrial boiler plants, furnaces and related equipment (the city of Minsk); Unit 4: installation, adjustment and maintenance of heating boiler plants and water treatment plants and related equipment (the city of Gomel); Unit 5: adjustment for water boilers, demineralizers and industrial ventilation systems (the city of Minsk); Unit 6: construction of complex gas supply systems (the town of Orsha); Unit 7: installation of sanitation systems including sewage piping and equipment (the city of Minsk). In 2012, the company provided construction, adjustment and installation works for 2.48 km of pipeline. The company is able to provide "turnkey" services of project and building gas-fueled heating stations. Active throughout Belarus.

#### • **LLC Belspetsmontazh** (99.83% subsidiary of OJSC Belgazstroy)

Production of steel pipes pre-insulated with polyurethane foam (Pl pipes) and Pl-formed parts for district heating systems, industrial customers and gas distributors. The company has two insulation workshops, located in Minsk and Vitebsk. Annual production capacity is 75 km of polyurethane foam for pipe installation, 6,500 units of Pl-formed parts, and polymer insulation for 150 km of pipeline. In 2012, the company produced 26.0 km of Pl pipes and 2.500 units of Pl-formed parts.

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#### • **LLC Bobruiskgazstroy** (99.4% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines (27.95 km built in 2012); construction of external heat, water and sewage networks (0.95 km of heat supply network built in 2012). The company has five construction and installation sites, one site for welding quality control, and one motor transport site. Active in Mogilev region. Main customers are regional gas distribution companies (including Minsk city, Minsk region).

#### • **LLC Borisovgazstroy** (97.3% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines for gas distribution companies (17.07 km built in 2012; construction of external heat, water and sewage networks. The company has one installation site and one mechanization site. Active mainly in Minsk region.

#### • **LLC Gazstroy** (99.48% subsidiary of OJSC Belgazstroy)

Construction services of gas and other product pipelines, mainly for the regional gas distribution companies (28.8 km built in 2012); construction of external heat, water and sewage networks.

#### • **LLC Osipovichigazstroy** (97.2% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines (21.9 km built in 2012); construction of heat supply networks (1.59 km built in 2012), and construction of water and sewage networks (2.56 km built in 2012). Based in Osipovichi, the company is also active in Mogilev, Minsk and other regions of Belarus.

#### • **UE Polotskgazstroy** (100% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines (15.1 km built in 2012); construction of external heat, water and sewage networks (0.8 km of heat supply network built in 2012). The company has four construction and installation sites. The company's activities include construction of gas pipelines in Vitebsk region (70%), as well as Minsk and other regions.

#### • **LLC Stolbtsygazstroy** (97.0% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines, mainly for regional gas distribution companies (75.7 km built in 2012); construction of external heat, water and sewage networks. The company has five production and installation sites, a welding quality control site, as well as a motorization site. Active in Minsk, Vitebsk and Brest regions.

#### • **UE Vitebskgazstroy** (100% subsidiary of OJSC Belgazstroy)

Construction of gas and other product pipelines for regional gas distribution companies and gas-fired power station operator; construction of external heat, water and sewage networks. The company has six construction and installation sites, one site for support production, and seven welding and assembly teams. Between 1994 and 2012, the company built over 940 km of gas pipelines and built or renovated over 12 km of heat networks (2012: 59.77 km of pipeline constructed and 1.47 km of heat supply network constructed). Active mainly in Vitebsk region.

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• **LLC Spetsgaz** (50% participation of OJSC Belgazstroy and 50% participation of LLC Gazstroy)

Manufacture of gas pressure reduction systems, gas pressure regulators, and gas flow valves, namely: (1) bulk-block gas control units (in 2012 covering  $3,979 \, \text{km}$ ), (2) cabinet-type regulation unites (in 2012 covering  $2,579 \, \text{km}$ ), and (3) gas control units (in 2012, covering  $3,450 \, \text{km}$ ).

In addition, OJSC Belgazstroy has a 40 % participation in the "Venezuelagazstroy" joint venture with PDVSA Gas S.A. in Venezuelagazstroy carries out downstream gas pipeline consulting engineering and construction projects in Venezuela. A major project for gas pipeline network construction in Barinos was implemented in 2009-11. A large new contract in Venezuela is under negotiation.

#### **CUSTOMERS:**

The key customers of the Belgazstroy Group include the regional gas distribution companies Mingaz, Minskoblgaz, Vitebskoblgaz, as well as other gas suppliers. Other important customers include the national power company Belenergo, as well as municipal authorities, which place orders for gas and water pipes for residential buildings. The Group also has a growing base of commercial customers, including real estate developers and owners.

## PIPELINE CONSTRUCTED:

The following table indicates length (km) of pipeline constructed and related gross revenues\* by the Belgazstroy subsidiaries in 2012:

	2012		
Name of organization	KM constructed	Revenues	
		BYR m	USD m
LLC "Belgaznaladka"	2.50	14,531	1.74
LLC "Bobruiskgazstroy"	28.95	9,157	1.10
LLC "Borisovgazstroy"	17.07	7,905	0.95
LLC "Gazstroy"	28.80	12,580	1.51
LLC "Osipovichigazstroy"	26.05	35,770	4.29
UE "Polotskgazstroy"	15.10	7,080	0.85
LLC "StoIbtsygazstroy"	75.70	17,042	2.04
UE "Vitebskgazstroy"	61.17	40,505	4.86

Source: Company data. BYR translated at average 2012 exchange rate of USD 1 = BYR 8335.86.

\* including price of materials received from customers in-kind

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#### **COMPETITORS:**

Major competitors in the domestic market are regional pipeline construction companies that are part of the "Beltopgaz" industry association, such as Stroygaz (Brest) and Grodnogazstroy, as well as various small, mostly private-owned companies bidding on smaller projects. There is no significant foreign competition in the domestic market.

#### **TECHNOLOGY:**

All Belgazstroy Group companies are I S0-9001, I S0-14001 and I S0 18001 certified and have all technical certificates required by national law to build and maintain gas, heating and water pipelines. Although specializing in the construction, engineering and maintenance of medium- and low-pressure pipelines, the Belgazstroy Group also has expertise in the high-pressure area

#### **WORKFORCE:**

The Belgazstroy Group employs at present 850 people, of whom about 2/3 are permanent employees and the remainder are seasonal workers. All members of the workforce have secondary or vocational training, and over 25 % have higher education. The average wage of employees in the Belgazstroy Group is BYR 4.3 million or USD 519 per month (2012 data).

# FINANCIAL DATA (according to IFRS):

Financial results prepared according to IFRS are provided below (in USD thousand).

### SELECTED BALANCE SHEET ITEMS:

Positions in USD '000	2012	2011	2010
Non-current assets	21,149	6,880	5,021
Current assets	6,935	6,623	7,759
Total assets	28,084	13,503	12,780
Share capital	121	103	86
Total equity	22,252	8,058	7,138
Total liabilities	5,832	5,445	5,642
Total equity/	28,084	13,503	12,780

### SELECTED INCOME STATEMENT ITEMS:

Positions in USD '000	2012	2011	2010
Revenue	20,594	14,290	18,860
Gross Profit	3,276	1,739	3,088
Operating Profit	18	75	434
EBI TDA	1,642	886	1,716
Gross Margin	16%	12%	16%
Operating Margin	0.1%	0.5%	2.3%
EBI TDA Margin	8%	6%	9%

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#### **DISCLAIMER:**

This document was prepared with the assistance of the National Agency of Investment and Privatization of the Republic of Belarus and OJSC "Belgazstroy" and is based on information and sources supplied by the Company, which we believe to be reliable but is not guaranteed to be complete and/or accurate.

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